



Consolidated - Tax Levy & Self-Funded

2024

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact
Tax Levy				
Tax Levy	- 14,066,922	- 14,894,710	- 827,788	-5.88%
Tax Levy Total	- 14,066,922	- 14,894,710	- 827,788	-5.88%
Revenue				
Grants	- 1,322,017	- 1,372,722	- 50,705	-3.84%
Other	- 402,402	- 438,718	- 36,316	-9.02%
Reserve Transfer	- 522,465	- 506,960	15,505	2.97%
Taxation Supplemental Revenue	- 321,125	- 319,125	2,000	0.62%
User Fees	- 7,760,021	- 8,014,053	- 254,032	-3.27%
Revenue From Municipalities	- 1,251,304	- 1,857,162	- 605,858	-48.42%
Investment Income	- 261,000	- 357,000	- 96,000	-36.78%
Internal Revenue	- 851,631	- 919,700	- 68,069	-7.99%
Rent & Leases	- 46,560	- 46,610	50	-0.11%
Donations	- 22,750	- 25,750	3,000	-13.19%
Revenue Total	- 12,761,275	- 13,857,800	- 1,096,525	-8.59%
Expense				
Bank Charges	25,570	27,500	1,930	7.55%
Contracted Services	5,011,198	5,202,511	191,313	3.82%
External Transfers	1,207,499	1,402,626	195,127	16.16%
Reserve Transfer	4,572,559	5,028,360	455,801	9.97%
Taxation Expense	124,200	124,200	-	0.00%
Repairs & Services	839,454	831,679	- 7,775	-0.93%
Telecommunications	384,340	409,340	25,000	6.50%
Wages & Benefits	9,445,192	10,251,539	806,347	8.54%
Conferences, Seminars & Training	133,480	137,705	4,225	3.17%
Professional Fees	267,320	220,300	- 47,020	-17.59%
DC Town Contribution	-	52,500	52,500	100.00%
Materials & Supplies	612,815	674,500	61,685	10.07%
Advertising, Marketing & Promotion	79,320	79,250	- 70	-0.09%
Internal Expense	853,131	921,200	68,069	7.98%
Assessment Services (MPAC)	98,000	98,000	-	0.00%
Insurance	329,616	247,897	- 81,719	-24.79%
Debenture Payment	1,262,616	1,260,209	- 2,407	-0.19%
Utilities	954,550	1,000,100	45,550	4.77%
Fuel/Oil	132,250	132,750	500	0.38%
Program Expenses	191,560	316,560	125,000	65.25%
Food Costs	176,000	197,500	21,500	12.22%
PCIN	27,646	29,217	1,571	5.68%
Capital Book Purchases	60,934	62,762	1,828	3.00%
Other Collections	13,947	14,305	358	2.57%
Bar Profit Share	25,000	30,000	5,000	20.00%
Expense Total	26,828,197	28,752,510	1,924,313	7.17%
Grand Total	-	-	-	-



Self-Funded

2024

Division	Self Funded
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	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
User Fees	- 5,132,000	- 5,344,113	212,113	-4.13%
Internal Revenue	- 115,000		115,000	100.00%
Revenue Total	- 5,247,000	- 5,344,113	97,113	-1.85%
Expense				
Bank Charges	1,500	1,500	-	0.00%
Contracted Services	1,849,184	1,825,002	24,182	-1.31%
Reserve Transfer	1,682,554	1,893,565	211,011	12.54%
Repairs & Services	108,000	108,000	-	0.00%
Wages & Benefits	541,805	568,626	26,821	4.95%
Conferences, Seminars & Training	7,750	7,750	-	0.00%
Professional Fees	45,100	45,100	-	0.00%
Materials & Supplies	112,905	113,663	758	0.67%
Advertising, Marketing & Promotion	2,500	2,500	-	0.00%
Internal Expense	319,098	211,549	107,549	-33.70%
Insurance	33,155	23,404	9,751	-29.41%
Debenture Payment	130,199	130,204	5	0.00%
Utilities	393,250	393,250	-	0.00%
Fuel/Oil	20,000	20,000	-	0.00%
Expense Total	5,247,000	5,344,113	97,113	1.85%
Grand Total	-	-	-	-



Self-Funded Details

2024

Division	Self Funded
Department	Water

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	2,021,902	1,998,907	22,995	1.14%	Projecting less consumption, post COVID
Revenue Total	2,021,902	1,998,907	22,995	1.14%	
Expense					
Contracted Services	594,364	607,484	13,120	2.21%	Aqua contract up 1.9%, Upper Thames contract up 15%
Reserve Transfer	821,553	780,998	-40,555	-4.94%	Self-funded adjustment
Repairs & Services	63,500	63,500	-	0.00%	
Wages & Benefits	179,592	186,752	7,160	3.99%	
Conferences, Seminars & Training	3,500	3,500	-	0.00%	
Professional Fees	5,100	5,100	-	0.00%	
Materials & Supplies	68,305	68,563	258	0.38%	
Advertising, Marketing & Promotion	1,000	1,000	-	0.00%	
Internal Expense	89,176	94,472	5,296	5.94%	
Insurance	28,404	20,128	-8,276	-29.14%	New vendor - reduced rates
Debtenture Payment	46,158	46,160	2	0.00%	
Utilities	121,250	121,250	-	0.00%	
Expense Total	2,021,902	1,998,907	-22,995	-1.14%	
Grand Total	-	-	-	0	



Self-Funded Details

2024

Division	Self Funded
Department	Wastewater

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	2,221,695	2,363,058	141,363	-6.36%	User fees up 4.75%, surcharge revenue up 25%
Revenue Total	2,221,695	2,363,058	141,363	-6.36%	
Expense					
Contracted Services	748,320	760,842	12,522	1.67%	Aqua contract up 1.9%
Reserve Transfer	833,475	953,187	119,712	14.36%	Self-funded adjustment
Repairs & Services	43,500	43,500	-	0.00%	
Wages & Benefits	179,591	187,093	7,502	4.18%	
Conferences, Seminars & Training	2,000	2,000	-	0.00%	
Professional Fees	10,000	10,000	-	0.00%	
Materials & Supplies	39,000	39,000	-	0.00%	
Advertising, Marketing & Promotion	1,000	1,000	-	0.00%	
Internal Expense	61,455	64,556	3,101	5.05%	
Insurance	4,751	3,276	-1,475	-31.05%	New vendor - reduced rates
Debenture Payment	30,103	30,104	1	0.00%	
Utilities	268,500	268,500	-	0.00%	
Expense Total	2,221,695	2,363,058	141,363	6.36%	
Grand Total	-	-	-	0	



Self-Funded Details

2024

Division	Self Funded
Department	Landfill

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	888,403	982,148	93,745	-10.55%	User fees up 4.25%, new clean fill rate \$20/tonne
Internal Revenue	115,000		115,000	100.00%	Adjustment below in internal expense, eliminating entry
Revenue Total	1,003,403	982,148	21,255	2.12%	
Expense					
Bank Charges	1,500	1,500	-	0.00%	
Contracted Services	506,500	456,676	-49,824	-9.84%	BRA contract - producer pay, effective Apr 01, 2024
Reserve Transfer	27,526	159,380	131,854	479.02%	Self-funded adjustment
Repairs & Services	1,000	1,000	-	0.00%	
Wages & Benefits	182,622	194,781	12,159	6.66%	
Conferences, Seminars & Training	2,250	2,250	-	0.00%	
Professional Fees	30,000	30,000	-	0.00%	
Materials & Supplies	5,600	6,100	500	8.93%	
Advertising, Marketing & Promotion	500	500	-	0.00%	
Internal Expense	168,467	52,521	-115,946	-68.82%	Adjustment above in internal revenue, eliminating entry
Debt Payment	53,938	53,940	2	0.00%	
Utilities	3,500	3,500	-	0.00%	
Fuel/Oil	20,000	20,000	-	0.00%	
Expense Total	1,003,403	982,148	-21,255	-2.12%	
Grand Total	-	-	-	0	



Administration

2024

Division	Administration
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	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
Grants	1,500	1,500	-	0.00%
Other	42,083	72,208	30,125	-71.58%
Reserve Transfer	-	63,000	63,000	100.00%
User Fees	14,100	18,000	3,900	-27.66%
Revenue From Municipalities	58,333	59,354	1,021	-1.75%
Revenue Total	116,016	214,062	98,046	-84.51%
Expense				
Contracted Services	1,303,460	1,443,633	140,173	0
Reserve Transfer	45,000	45,000	-	0.00%
Repairs & Services	1,200	1,200	-	0.00%
Wages & Benefits	711,617	803,978	92,361	12.98%
Conferences, Seminars & Training	16,000	17,000	1,000	6.25%
Professional Fees	4,000	4,000	-	0.00%
Materials & Supplies	20,100	20,100	-	0.00%
Advertising, Marketing & Promotion	1,000	1,000	-	0.00%
Internal Expense	-	11,400	11,400	-100.00%
Expense Total	2,102,377	2,347,311	244,934	11.65%
Grand Total	1,986,361	2,133,249	146,888	7.39%



Administration Details

2024

Division	Administration	
Department	Corporate Administration	

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	-	-	-	0.00%	
Other	42,083	72,208	30,125	-71.58%	Community Developer - Happy Valley Health Team donation
Reserve Transfer	-	63,000	63,000	100.00%	PC Connect - 2023 reserve transfer
User Fees	2,100	2,100	-	0.00%	
Revenue From Municipalities	28,333	29,354	1,021	-3.60%	
Revenue Total	72,516	166,662	94,146	-129.83%	
Expense					
Contracted Services	80,000	160,000	80,000	100.00%	PC Connect
Reserve Transfer	15,000	15,000	-	0.00%	
Repairs & Services	1,200	1,200	-	0.00%	
Wages & Benefits	570,026	659,777	89,751	15.75%	Clerks department
Conferences, Seminars & Training	11,000	12,000	1,000	9.09%	
Professional Fees	4,000	4,000	-	0.00%	
Materials & Supplies	10,700	10,700	-	0.00%	
Advertising, Marketing & Promotion	500	500	-	0.00%	
Internal Expense	-	11,400	11,400	-100.00%	IT Allocation Adjustment (net budget = \$0 impact)
Expense Total	692,426	874,577	182,151	26.31%	
Grand Total	619,910	707,915	88,005	14.20%	



Administration Details

2024

Division	Administration
Department	Animal Control

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	7,000	10,900	3,900	-55.71%	Revenue adjustment to actuals, self-funded
Revenue Total	7,000	10,900	3,900	-55.71%	
Expense					
Contracted Services	10,000	10,000	-	0.00%	
Materials & Supplies	400	400	-	0.00%	
Advertising, Marketing & Promotion	500	500	-	0.00%	
Expense Total	10,900	10,900	-	0.00%	
Grand Total	3,900	-	3,900	-100.00%	



Administration Details

2024

Division	Administration
Department	Members of Council

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	Sum of \$ Levy Impact	Comments
Expense					
Wages & Benefits	141,591	144,201	2,610	1.84%	
Conferences, Seminars & Training	5,000	5,000	-	0.00%	
Materials & Supplies	9,000	9,000	-	0.00%	
Advertising, Marketing & Promotion	-	-	-	0.00%	
Expense Total	155,591	158,201	2,610	1.68%	
Grand Total	155,591	158,201	2,610	1.68%	



Administration Details

2024

Division	Administration
Department	(Multiple Items) Police and Ride Program

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	Sum of \$ Levy Impact	Comments
Revenue					
Grants	- 1,500	- 1,500	-	0.00%	
Other	-	-	-	0.00%	
Reserve Transfer	-	-	-	0.00%	
User Fees	- 5,000	- 5,000	-	0.00%	
Revenue From Municipalities	- 30,000	- 30,000	-	0.00%	
Revenue Total	- 36,500	- 36,500	-	0.00%	
Expense					
Contracted Services	1,213,460	1,273,633	60,173	4.96%	Police contract increase - projected < 5%
Reserve Transfer	30,000	30,000	-	0.00%	
Wages & Benefits	-	-	-	0.00%	
Conferences, Seminars & Training	-	-	-	0.00%	
Materials & Supplies	-	-	-	0.00%	
Expense Total	1,243,460	1,303,633	60,173	4.84%	
Grand Total	1,206,960	1,267,133	60,173	4.99%	



Community Services

2024

Division	Community Services
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	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
Grants	529,812	554,072	24,260	-4.58%
Other	135,587	155,500	19,913	-14.69%
Reserve Transfer	50,000	-	50,000	100.00%
User Fees	2,174,270	2,170,390	3,880	0.18%
Revenue From Municipalities	875,290	1,480,212	604,922	-69.11%
Rent & Leases	12,450	14,950	2,500	-20.08%
Donations	15,750	15,750	-	0.00%
Revenue Total	3,793,159	4,390,874	597,715	-15.76%
Expense				
Bank Charges	20,000	20,000	-	0.00%
Contracted Services	143,200	155,700	12,500	8.73%
Reserve Transfer	-	30,000	30,000	0.00%
Repairs & Services	254,000	275,500	21,500	8.46%
Wages & Benefits	4,230,916	4,679,200	448,284	10.60%
Conferences, Seminars & Training	32,395	33,245	850	2.62%
Professional Fees	2,200	2,200	-	0.00%
Materials & Supplies	131,800	152,100	20,300	15.40%
Advertising, Marketing & Promotion	14,500	14,500	-	0.00%
Internal Expense	45,350	101,800	56,450	124.48%
Insurance	105,294	66,882	38,412	-36.48%
Debenture Payment	-	-	-	0.00%
Utilities	345,800	375,800	30,000	8.68%
Program Expenses	138,500	136,500	2,000	-1.44%
Food Costs	176,000	197,500	21,500	12.22%
Bar Profit Share	25000.00	30,000	5,000	20.00%
Expense Total	5,664,955	6,270,927	605,972	10.70%
Grand Total	1,871,796	1,880,053	8,257	0.44%



Community Services Detail

2024

Division	Community Services
Department	Recreation

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	2,000	2,000	-	0.00%	
Other	2,500	-	2,500	100.00%	Budget correction
Reserve Transfer	-	-	-	0.00%	
User Fees	577,000	611,000	34,000	-5.89%	Budget corrections to reflect actuals - ice rent \$15k, rec progs \$9k, vend mach \$10k
Revenue From Municipalities	1,000	1,000	-	0.00%	
Donations	250	250	-	0.00%	
Revenue Total	582,750	614,250	31,500	-5.41%	
Expense					
Contracted Services	66,000	62,000	4,000	-6.06%	
Repairs & Services	191,500	211,500	20,000	10.44%	Budget corrections to better reflect actuals - build repairs \$10k, arena repairs \$10k
Wages & Benefits	266,120	282,986	16,866	6.34%	
Conferences, Seminars & Training	2,400	2,750	350	14.58%	
Materials & Supplies	20,750	21,000	250	1.20%	
Insurance	98,751	56,177	42,574	-43.11%	New vendor - reduced rates
Debenture Payment	-	-	-	0.00%	
Utilities	321,000	344,000	23,000	7.17%	Budget corrections to better reflect actuals
Program Expenses	11,500	11,500	-	0.00%	
Food Costs	35,000	40,250	5,250	15.00%	Budget corrections to better reflect actuals
Expense Total	1,013,021	1,032,163	19,142	1.89%	
Grand Total	430,271	417,913	12,358	-2.87%	



Community Services Detail

2024

Division	Community Services
Department	Childcare

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Other	-	-	-	0.00%	
Reserve Transfer	50,000	-	50,000	100.00%	Reserve transfer to smooth payroll in 2023, not needed in 2024
User Fees	934,270	851,390	82,880	8.87%	User fees updated to reflect fee schedule, \$10/day initiative
Revenue From Municipalities	873,290	1,478,212	604,922	-69.27%	CWELCC - \$594k (partial budget correction), City of Stratford 2023 Agreement - \$110k
Donations	-	-	-	0.00%	
Revenue Total	1,857,560	2,329,602	472,042	-25.41%	
Expense					
Contracted Services	500	500	-	0.00%	
Reserve Transfer	-	30,000	30,000	0.00%	Reserve transfer to smooth future funding
Repairs & Services	1,500	1,500	-	0.00%	
Wages & Benefits	1,862,937	2,142,815	279,878	15.02%	Supervisor position
Conferences, Seminars & Training	4,800	4,800	-	0.00%	
Professional Fees	-	-	-	0.00%	
Materials & Supplies	6,000	12,500	6,500	108.33%	Budget corrections to better reflect actuals
Advertising, Marketing & Promotion	-	-	-	0.00%	
Internal Expense	40,000	45,200	5,200	13.00%	IT Allocation Adjustment (net budget = \$0 impact)
Debenture Payment	-	-	-	0.00%	
Program Expenses	61,500	62,500	1,000	1.63%	
Food Costs	65,000	75,000	10,000	15.38%	Budget corrections to better reflect actuals
Expense Total	2,042,237	2,374,815	332,578	16.28%	
Grand Total	184,677	45,213	- 139,464	-75.52%	



Community Services Detail

2024

Division	Community Services
Department	Senior Services

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 496,002	- 511,262	- 15,260	-3.08%	
Other	- 64,587	- 66,000	- 1,413	-2.19%	
User Fees	- 123,500	- 138,000	- 14,500	-11.74%	FC Prog Rev - \$11.5k, Client User Fees - \$3k (Home Support)
Revenue From Municipalities	- 1,000	- 1,000	-	0.00%	
Rent & Leases	- 12,450	- 14,950	- 2,500	-20.08%	FC Room Rental - \$2.5k
Donations	- 5,500	- 5,500	-	0.00%	
Revenue Total	- 703,039	- 736,712	- 33,673	-4.79%	
Expense					
Contracted Services	5,200	2,700	- 2,500	-48.08%	Falls Prevention down \$2.5k
Wages & Benefits	559,211	593,042	33,831	6.05%	
Conferences, Seminars & Training	8,645	9,145	500	5.78%	
Professional Fees	2,200	2,200	-	0.00%	
Materials & Supplies	38,800	41,800	3,000	7.73%	Budget corrections to better reflect actuals
Advertising, Marketing & Promotion	1,000	1,000	-	0.00%	
Internal Expense	3,850	17,100	13,250	344.16%	IT Allocation Adjustment (net budget = \$0 impact)
Insurance	4,812	3,749	- 1,063	-22.09%	New vendor - reduced rates
Utilities	13,000	20,000	7,000	53.85%	Budget correction to pre-COVID numbers
Program Expenses	50,500	50,500	-	0.00%	
Food Costs	62,500	67,000	4,500	7.20%	Budget corrections to better reflect actuals
Expense Total	749,718	808,236	58,518	7.81%	
Grand Total	46,679	71,524	24,845	53.23%	



Community Services Detail

2024

Division	Community Services
Department	Cultural Services

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 31,810	- 40,810	- 9,000	-28.29%	Budget correction - grant funding for intern position
Other	- 3,500	- 3,500	-	0.00%	
User Fees	- 4,500	- 4,500	-	0.00%	
Donations	- 10,000	- 10,000	-	0.00%	
Revenue Total	- 49,810	- 58,810	- 9,000	-18.07%	
Expense					
Contracted Services	500	500	-	0.00%	
Wages & Benefits	186,413	204,196	17,783	9.54%	Budget correction - intern position, funded above through grants (\$9k)
Conferences, Seminars & Training	3,050	3,050	-	0.00%	
Professional Fees	-	-	-	0.00%	
Materials & Supplies	9,550	9,550	-	0.00%	
Advertising, Marketing & Promotion	3,000	3,000	-	0.00%	
Internal Expense	1,500	9,100	7,600	506.67%	IT Allocation Adjustment (net budget = \$0 impact)
Program Expenses	1,000	1,000	-	0.00%	
Expense Total	205,013	230,396	25,383	12.38%	
Grand Total	155,203	171,586	16,383	10.56%	



Community Services Detail

2024

Division	Community Services
Department	Administration

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	-	-	-	0.00%	
Other	1,000	1,000	-	0.00%	
User Fees	117,000	116,500	500	0.43%	
Revenue Total	118,000	117,500	500	0.42%	
Expense					
Bank Charges	20,000	20,000	-	0.00%	
Contracted Services	-	10,000	10,000	100.00%	Porta-potty rental - 8 units @ \$207/month for 6 months - reallocation from PW budget
Wages & Benefits	307,891	326,566	18,675	6.07%	
Conferences, Seminars & Training	3,000	3,000	-	0.00%	
Materials & Supplies	40,750	51,000	10,250	25.15%	Bar supplies up \$10k, inflation and pre-COVID bar usage for Lincoln's
Advertising, Marketing & Promotion	10,500	10,500	-	0.00%	
Internal Expense	-	30,400	30,400	100.00%	IT Allocation Adjustment (net budget = \$0 impact)
Insurance	1,731	6,956	5,225	301.85%	New vendor - reduced rates, reallocation of liability to administration
Food Costs	500	250	250	-50.00%	
Bar Profit Share	25,000	30,000	5,000	20.00%	Lincoln's profit share - budget correction to better reflect actuals
Expense Total	409,372	488,672	79,300	19.37%	
Grand Total	291,372	371,172	79,800	27.39%	



Community Services Detail

2024

Division	Community Services
Department	Aquatics

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Other	- 64,000	- 85,000	- 21,000	-32.81%	Super splash other revenue - billing for lifeguards/rent/admin/etc.
User Fees	- 382,500	- 408,000	- 25,500	-6.67%	Indoor program rev up \$12.5k, indoor admissions up \$10k, canteen at quarry up \$3k
Revenue Total	- 446,500	- 493,000	- 46,500	-10.41%	
Expense					
Repairs & Services	35,000	32,000	- 3,000	-8.57%	
Wages & Benefits	483,360	525,308	41,948	8.68%	Added head lifeguard position at indoor pool, recommended from indoor safety audit
Conferences, Seminars & Training	4,500	4,500	-	0.00%	
Materials & Supplies	6,450	9,450	3,000	46.51%	Increase quarry canteen expense, offset by additional revenue above
Program Expenses	14,000	11,000	- 3,000	-21.43%	Decreased swimming materials expenses for quarry
Food Costs	13,000	15,000	2,000	15.38%	Increase quarry canteen food costs to reflect actuals
Expense Total	556,310	597,258	40,948	7.36%	
Grand Total	109,810	104,258	- 5,552	-5.06%	



Community Services Facilities
2024

Division	Community Services
Department	Facilities

Location	Account	Detail	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Administration	Expense	Wages & Benefits	564,984	604,287	39,303	6.96%	
	Expense	Conferences, Seminars & Training	6,000	6,000	-	0.00%	
	Expense	Materials & Supplies	8,300	6,800	1,500	-18.07%	Budget update to reflect actuals
Administration Total			579,284	617,087	37,803	6.53%	
Parks Baseball	Revenue	User Fees	-	5,000	-	-	
	Expense	Repairs & Services	6,000	7,000	1,000	16.67%	
	Expense	Wages & Benefits	-	-	-	0.00%	
	Expense	Materials & Supplies	1,200	-	1,200	-100.00%	Budget update to reflect actuals
	Expense	Utilities	1,600	1,600	-	0.00%	
Parks Baseball Total			3,800	3,600	200	-5.26%	
Parks CBHF Baseball	Revenue	User Fees	-	22,000	2,000	10.00%	Increased to reflect actuals
	Expense	Contracted Services	71,000	80,000	9,000	12.68%	Increased provided by Baseball Hall of Fame
	Expense	Utilities	9,000	9,000	-	0.00%	
Parks CBHF Baseball Total			60,000	67,000	7,000	11.67%	
Parks Soccer	Revenue	User Fees	-	10,000	3,500	53.85%	Offset with increased expenses below
	Expense	Repairs & Services	10,000	13,500	3,500	35.00%	Offset with increased revenue above
	Expense	Wages & Benefits	-	-	-	0.00%	
Parks Soccer Total			3,500	3,500	-	0.00%	
Parks Tennis	Revenue	Other	-	-	-	0.00%	
	Revenue	User Fees	-	4,000	-	0.00%	
	Revenue	Donations	-	-	-	0.00%	
	Expense	Repairs & Services	10,000	10,000	-	0.00%	
	Expense	Wages & Benefits	-	-	-	0.00%	
	Expense	Materials & Supplies	-	-	-	0.00%	
	Expense	Utilities	1,200	1,200	-	0.00%	
Parks Tennis Total			7,200	7,200	-	0.00%	
Grand Total			653,784	698,387	44,603	6.82%	



Library

2024

Division	Library
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	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
Grants	- 152,943	- 159,153	- 6,210	-4.06%
Other	- 3,500	- 5,500	- 2,000	-57.14%
Reserve Transfer	-	-	-	0.00%
User Fees	- 1,000	- 1,000	-	0.00%
Revenue From Municipalities	- 84,430	- 86,962	- 2,532	-3.00%
Donations	- 2,000	- 5,000	- 3,000	-150.00%
Revenue Total	- 243,873	- 257,615	- 13,742	-5.63%
Expense				
Bank Charges	500	500	-	0.00%
Contracted Services	18,305	19,094	789	4.31%
Reserve Transfer	2,666	2,664	2	-0.08%
Repairs & Services	3,060	3,060	-	0.00%
Wages & Benefits	601,467	634,011	32,544	5.41%
Conferences, Seminars & Training	7,160	7,160	-	0.00%
Professional Fees	1,630	-	1,630	-100.00%
Materials & Supplies	36,398	35,937	461	-1.27%
Advertising, Marketing & Promotion	4,560	3,500	1,060	-23.25%
Internal Expense	19,500	26,600	7,100	36.41%
Utilities	-	-	-	0.00%
Program Expenses	3,060	3,060	-	0.00%
PCIN	27646.00	29,217	1,571	5.68%
Capital Book Purchases	60934.00	62,762	1,828	3.00%
Other Collections	13947.00	14,305	358	2.57%
Expense Total	800,833	841,870	41,037	5.12%
Grand Total	556,960	584,255	27,295	4.90%



Library Details

2024

Division	Library
Department	Library

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	25,083	26,583	1,500	-5.98%	
Other	3,500	5,500	2,000	-57.14%	Added FOL Revenue - \$2k, offset below
Reserve Transfer	-	-	-	0.00%	
User Fees	1,000	1,000	-	0.00%	
Revenue From Municipalities	69,649	71,738	2,089	-3.00%	Perth South Agreement
Donations	2,000	5,000	3,000	-150.00%	Updated to reflect actuals
Revenue Total	101,232	109,821	8,589	-8.48%	
Expense					
Bank Charges	500	500	-	0.00%	
Contracted Services	18,305	18,854	549	3.00%	
Reserve Transfer	2,666	2,664	-2	-0.08%	
Repairs & Services	3,060	3,060	-	0.00%	
Wages & Benefits	490,555	513,193	22,638	4.61%	
Conferences, Seminars & Training	6,310	6,310	-	0.00%	
Professional Fees	630	-	630	-100.00%	Audit fees not required for library, removed
Materials & Supplies	13,079	15,079	2,000	15.29%	Added FOL Expense - \$2k, offset by revenue above
Advertising, Marketing & Promotion	1,500	1,500	-	0.00%	
Internal Expense	16,000	22,800	6,800	42.50%	IT Allocation Adjustment (net budget = \$0 impact)
Program Expenses	3,060	3,060	-	0.00%	
PCIN	27,646	29,217	1,571	5.68%	
Capital Book Purchases	60,934	62,762	1,828	3.00%	
Other Collections	13,947	14,305	358	2.57%	
Expense Total	658,192	693,304	35,112	5.33%	
Grand Total	556,960	583,483	26,523	4.76%	



Library Details

2024

Division	Library
Department	Adult Learning

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 127,860	- 132,570	- 4,710	-3.68%	
Reserve Transfer	-		-	0.00%	
Revenue From Municipalities	- 14,781	- 15,224	- 443	-3.00%	
Revenue Total	- 142,641	- 147,794	- 5,153	-3.61%	
Expense					
Contracted Services	-	240	240	100.00%	Culligan water cooler
Reserve Transfer	-		-	0.00%	
Wages & Benefits	110,912	120,818	9,906	8.93%	
Conferences, Seminars & Training	850	850	-	0.00%	
Professional Fees	1,000	-	- 1,000	-100.00%	Audit fees not required for library, removed
Materials & Supplies	23,319	20,858	- 2,461	-10.55%	Rent calculation correction from 2023 budget (net HST)
Advertising, Marketing & Promotion	3,060	2,000	- 1,060	-34.64%	Decreased to reflect actuals
Internal Expense	3,500	3,800	300	8.57%	
Utilities	-	-	-	0.00%	
Expense Total	142,641	148,566	5,925	4.15%	
Grand Total	-	772	772	100.00%	



Corporate Services

2024

Division	Corporate Services
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	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact
Tax Levy				
Tax Levy	14,066,922	14,894,710	827,788	-5.88%
Tax Levy Total	14,066,922	14,894,710	827,788	-5.88%
Revenue				
Grants	637,762	657,997	20,235	-3.17%
Other	196,132	168,330	27,802	14.18%
Reserve Transfer	349,416	342,004	7,412	2.12%
Taxation Supplemental Revenue	321,125	319,125	2,000	0.62%
User Fees	43,751	20,100	23,651	54.06%
Investment Income	250,000	340,000	90,000	-36.00%
Internal Revenue	229,850	349,200	119,350	-51.93%
Rent & Leases	16,000	16,500	500	-3.13%
Donations	-	-	-	0.00%
Revenue Total	2,044,036	2,213,256	169,220	-8.28%
Expense				
Bank Charges	3,570	5,500	1,930	54.06%
Contracted Services	875,549	932,991	57,442	6.56%
External Transfers	1,207,499	1,402,626	195,127	16.16%
Reserve Transfer	2,255,839	2,425,631	169,792	7.53%
Taxation Expense	124,200	124,200	-	0.00%
Repairs & Services	13,500	5,000	8,500	-62.96%
Telecommunications	384,340	409,340	25,000	6.50%
Wages & Benefits	1,143,264	1,166,479	23,215	2.03%
Conferences, Seminars & Training	19,825	20,500	675	3.40%
Professional Fees	130,000	130,000	-	0.00%
DC Town Contribution	-	52,500	52,500	-100.00%
Materials & Supplies	81,800	97,800	16,000	19.56%
Advertising, Marketing & Promotion	52,750	53,250	500	0.95%
Internal Expense	-	26,600	26,600	-100.00%
Assessment Services (MPAC)	98,000	98,000	-	0.00%
Insurance	69,359	69,213	146	-0.21%
Debenture Payment	1,132,417	1,130,005	2,412	-0.21%
Program Expenses	-	2,000	2,000	-100.00%
Expense Total	7,591,912	8,151,635	559,723	7.37%
Grand Total	8,519,046	8,956,331	437,285	5.13%



Corporate Services Detail

2024

Division	Corporate Services
Department	Communications

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Other	-	-	-	0.00%	
Revenue Total	-	-	-	0.00%	
Expense					
Contracted Services	-	-	-	0.00%	
Wages & Benefits	182,372	187,270	4,898	2.69%	
Conferences, Seminars & Training	2,250	2,250	-	0.00%	
Materials & Supplies	1,400	1,400	-	0.00%	
Advertising, Marketing & Promotion	22,000	20,000	2,000	-9.09%	
Internal Expense		5,700	5,700	100.00%	IT Allocation Adjustment (net budget = \$0 impact)
Expense Total	208,022	216,620	8,598	4.13%	
Grand Total	208,022	216,620	8,598	4.13%	



Corporate Services Detail

2024

Division	Corporate Services
Department	IT

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	-	-	-	0.00%	
Other	-	-	-	0.00%	
Reserve Transfer	-	-	-	0.00%	
Internal Revenue	- 99,850	- 189,200	- 89,350	-89.48%	IT Allocation Adjustment (net budget = \$0 impact)
Rent & Leases	- 16,000	- 16,500	- 500	-3.13%	
Revenue Total	- 115,850	- 205,700	- 89,850	-77.56%	
Expense					
Contracted Services	93,000	83,000	- 10,000	-10.75%	Decreased to reflect actuals
Repairs & Services	12,000	3,500	- 8,500	-70.83%	Eliminated small capital expense (\$5k) - reallocated other expense to below
Telecommunications	384,340	409,340	25,000	6.50%	\$3,700/mth fibre/internet, new phone allocation/cell phones
Wages & Benefits	172,782	198,309	25,527	14.77%	Manager position, step increases
Conferences, Seminars & Training	2,750	3,250	500	18.18%	
Materials & Supplies	13,200	16,700	3,500	26.52%	Reallocated repairs/service funds to this budget line
Expense Total	678,072	714,099	36,027	5.31%	
Grand Total	562,222	508,399	- 53,823	-9.57%	Would be a net 6.4% increase without IT allocation adjustment



Corporate Services Detail

2024

Division	Corporate Services
Department	Tax

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Tax Levy					
Tax Levy	- 14,066,922	- 14,894,710	- 827,788	-5.88%	
Tax Levy Total	- 14,066,922	- 14,894,710	- 827,788	- 5.88%	
Revenue					
Taxation Supplemental Revenue	- 321,125	- 319,125	2,000	0.62%	
Revenue Total	- 321,125	- 319,125	2,000	0.62%	
Expense					
Taxation Expense	124,200	124,200	-	0.00%	
Expense Total	124,200	124,200	-	0.00%	
Grand Total	- 14,263,847	- 15,089,635	- 825,788	5.79%	

Division	Corporate Services
Department	Treasury

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 87,862	- 95,708	7,846	-8.93%	
Other	- 81,500	- 81,500	-	0.00%	
Reserve Transfer	-	-	-	0.00%	
User Fees	- 1,500	- 500	1,000	66.67%	
Revenue Total	- 170,862	- 177,708	6,846	-4.01%	
Expense					
Bank Charges	3,570	5,500	1,930	54.06%	Updated to reflect actuals
Contracted Services	5,516	516	5,000	-90.65%	Eliminated, no historical trend of actuals spent
Repairs & Services	1,500	1,500	-	0.00%	
Wages & Benefits	548,320	585,734	37,414	6.82%	
Conferences, Seminars & Training	8,325	8,500	175	2.10%	
Professional Fees	30,000	30,000	-	0.00%	
Materials & Supplies	38,200	38,200	-	0.00%	
Advertising, Marketing & Promotion	750	750	-	0.00%	
Internal Expense		15,200	15,200	100.00%	IT Allocation Adjustment (net budget = \$0 impact)
Assessment Services (MPAC)	98,000	98,000	-	0.00%	
Expense Total	734,181	783,900	49,719	6.77%	
Grand Total	563,319	606,192	42,873	7.61%	



Corporate Services Detail

2024

Division	Corporate Services
Department	Administration

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 549,900	- 549,900	-	0.00%	
Other	- 65,200	- 65,200	-	0.00%	
Reserve Transfer	- 178,416	- 176,004	2,412	1.35%	
Investment Income	- 250,000	- 340,000	- 90,000	-36.00%	Reallocation of interest to capital reserves
Internal Revenue	- 130,000	- 160,000	- 30,000	-23.08%	Admin Allocation Adjustment (net budget = \$0 impact)
Revenue Total	- 1,173,516	- 1,291,104	- 117,588	-10.02%	
Expense					
Contracted Services	-	-	-	0.00%	
Reserve Transfer	2,255,839	2,425,631	169,792	7.53%	Capital reserve transfer - 5% increase + 25% of growth
Professional Fees	100,000	100,000	-	0.00%	
DC Town Contribution	-	52,500	52,500	100.00%	DC Phase-In Bill 23 - Estimated at 15% on \$350,000 of DC Collections
Internal Expense	-	-	-	0.00%	
Insurance	69,359	69,213	- 146	-0.21%	
Debenture Payment	1,132,417	1,130,005	- 2,412	-0.21%	
Expense Total	3,557,615	3,777,349	219,734	6.18%	
Grand Total	2,384,099	2,486,245	102,146	4.28%	



Corporate Services Detail

2024

Division	Corporate Services
Department	Tourism & EcDev

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	-	12,389	12,389	100.00%	Canada Summer Jobs funding - not budgeted before
Other	49,432	21,630	27,802	56.24%	Coordinator funding eliminated - position not budgeted
User Fees	-	-	-	0.00%	
Donations	-	-	-	0.00%	
Revenue Total	49,432	34,019	15,413	31.18%	
Expense					
Contracted Services	22,000	20,500	1,500	-6.82%	
Reserve Transfer	-	-	-	0.00%	
Wages & Benefits	208,000	179,418	28,582	-13.74%	Coordinator position not budgeted - no funding
Conferences, Seminars & Training	6,500	6,500	-	0.00%	
Professional Fees	-	-	-	0.00%	
Materials & Supplies	28,500	41,000	12,500	43.86%	Additional \$10k for events
Advertising, Marketing & Promotion	30,000	32,500	2,500	8.33%	Additional \$2.5k for WinterLights
Internal Expense	-	5,700	5,700	100.00%	IT Allocation Adjustment (net budget = \$0 impact)
Program Expenses	-	2,000	2,000	100.00%	Additional \$2k - tourism programs
Expense Total	295,000	287,618	7,382	-2.50%	
Grand Total	245,568	253,599	8,031	3.27%	

Division	Corporate Services
Department	VIA

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	32,251	9,600	22,651	70.23%	Funding reduced by staffing
Revenue Total	32,251	9,600	22,651	70.23%	
Expense					
Wages & Benefits	31,790	15,748	16,042	-50.46%	Staffing decreased - funding offset
Materials & Supplies	500	500	-	0.00%	
Expense Total	32,290	16,248	16,042	-49.68%	
Grand Total	39	6,648	6,609	16946.15%	



Corporate Services
2024

Division	Corporate Services
Department	External Transfers

Location		Detail	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Ambulance Services	Expense	Contracted Services	619,269	698,211	78,942	12.75%	To Be Confirmed
Ambulance Services Total			619,269	698,211	78,942	12.75%	
Childcare - Shared Services - City of Stratford	Expense	External Transfers	72,578	64,510	- 8,068	-11.12%	To Be Confirmed
Childcare - Shared Services - City of Stratford Total			72,578	64,510	- 8,068	-11.12%	
Community Grants	Revenue	Reserve Transfer	- 56,000	- 56,000	-	0.00%	
	Expense	External Transfers	58,500	58,500	-	0.00%	
Community Grants Total			2,500	2,500	-	0.00%	
Conservation Authority	Expense	External Transfers	150,000	157,500	7,500	5.00%	To Be Confirmed
Conservation Authority Total			150,000	157,500	7,500	5.00%	
General Assistance - City of Stratford	Expense	External Transfers	119,493	124,410	4,917	4.11%	To Be Confirmed
General Assistance - City of Stratford Total			119,493	124,410	4,917	4.11%	
Grants to Hospitals	Revenue	Reserve Transfer	-	-	-	0.00%	
	Expense	External Transfers	50,000	50,000	-	0.00%	
Grants to Hospitals Total			50,000	50,000	-	0.00%	
Public Health Services	Expense	External Transfers	148,040	152,029	3,989	2.69%	To Be Confirmed
Public Health Services Total			148,040	152,029	3,989	2.69%	
Social Housing - City of Stratford	Expense	External Transfers	489,153	629,420	140,267	28.68%	To Be Confirmed
Social Housing - City of Stratford Total			489,153	629,420	140,267	28.68%	
Spruce Lodge	Expense	External Transfers	119,735	166,257	46,522	38.85%	To Be Confirmed
Spruce Lodge Total			119,735	166,257	46,522	38.85%	
POA	Revenue	User Fees	- 10,000	- 10,000	-	0.00%	
POA Total			- 10,000	- 10,000	-	0.00%	
Transit (Mobility Bus)	Revenue	Grants	-	-	-	0.00%	
	Revenue	Reserve Transfer	- 115,000	- 110,000	5,000	4.35%	To Be Confirmed
	Expense	Contracted Services	135,764	130,764	- 5,000	-3.68%	
	Expense	Internal Expense	-	-	-	0.00%	
Transit (Mobility Bus) Total			20,764	20,764	-	0.00%	
Transfer to Reserve	Expense	Reserve Transfer	-	-	-	0%	
Transfer to Reserve Total			-	-	-	0.00%	
Grand Total			1,781,532	2,055,601	274,069	15.38%	



Fire

2024

Division	Fire
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	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	-	-	-	0.00%	
Other	2,000	2,000	-	0.00%	
User Fees	8,000	6,000	2,000	25.00%	Decreased fire permits to reflect actuals
Revenue From Municipalities	201,251	198,634	2,617	1.30%	Perth South agreement
Donations	5,000	5,000	-	0.00%	
Revenue Total	216,251	211,634	4,617	2.14%	
Expense					
Contracted Services	30,000	30,000	-	0.00%	
Reserve Transfer	288,000	288,000	-	0.00%	
Repairs & Services	25,000	25,000	-	0.00%	
Wages & Benefits	395,440	411,707	16,267	4.11%	
Conferences, Seminars & Training	13,000	13,500	500	3.85%	
Materials & Supplies	52,050	55,950	3,900	7.49%	
Advertising, Marketing & Promotion	1,000	1,500	500	50.00%	
Internal Expense	7,000	5,900	-1,100	-15.71%	IT Allocation Adjustment (net budget = \$0 impact)
Insurance	18,546	11,304	-7,242	-39.05%	New vendor - reduced rates
Fuel/Oil	4,500	5,000	500	11.11%	
Expense Total	834,536	847,861	13,325	1.60%	
Grand Total	618,285	636,227	17,942	2.90%	



HR
2024

Division	HR
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Expense	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Contracted Services	10,000	8,200	- 1,800	-18.00%	Salary survey - anticipate less external requests
Reserve Transfer		5,000	5,000	100.00%	New to smooth out salary survey every 2 years
Wages & Benefits	324,214	334,233	10,019	3.09%	
Conferences, Seminars & Training	15,000	15,000	-	0.00%	
Professional Fees	8,000	8,000	-	0.00%	
Materials & Supplies	3,000	3,000	-	0.00%	
Internal Expense	-	5,700	5,700	100.00%	IT Allocation Adjustment (net budget = \$0 impact)
Expense Total	360,214	379,133	18,919	5.25%	
Grand Total	360,214	379,133	18,919	5.25%	



Public Works

2024

Division	Public Works
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	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
Other	- 23,100	- 33,980	- 10,880	-47.10%
User Fees	- 125,460	- 173,510	- 48,050	-38.30%
Revenue From Municipalities	- 32,000	- 32,000	-	0.00%
Investment Income	- 11,000	- 17,000	- 6,000	-54.55%
Internal Revenue	- 506,781	- 570,500	- 63,719	-12.57%
Donations	-	-	-	0.00%
Revenue Total	- 698,341	- 826,990	- 128,649	-18.42%
Expense				
Contracted Services	622,650	680,041	57,391	9.22%
Reserve Transfer	250,000	290,000	40,000	16.00%
Repairs & Services	315,619	310,854	- 4,765	-1.51%
Wages & Benefits	893,181	1,004,410	111,229	12.45%
Conferences, Seminars & Training	14,550	14,550	-	0.00%
Professional Fees	18,000	18,000	-	0.00%
Materials & Supplies	132,400	162,300	29,900	22.58%
Advertising, Marketing & Promotion	1,000	1,000	-	0.00%
Internal Expense	384,554	440,928	56,374	14.66%
Insurance	89,250	65,755	- 23,495	-26.32%
Utilities	70,500	70,500	-	0.00%
Fuel/Oil	107,750	107,750	-	0.00%
Expense Total	2,899,454	3,166,088	266,634	9.20%
Grand Total	2,201,113	2,339,098	137,985	6.27%



Public Works Detail

2024

Division	Public Works
Department	Public Works Operations

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Other	18,500	29,380	10,880	-58.81%	2023 Budget correction, revenue for 1 crossing guard
User Fees	10,460	18,510	8,050	-76.96%	Membership fees - PC Roads - offset below in expense
Revenue From Municipa	12,000	12,000	-	0.00%	
Donations	-	-	-	0.00%	
Revenue Total	40,960	59,890	18,930	-46.22%	
Expense					
Contracted Services	371,750	411,563	39,813	10.71%	Road treatment contracts increased
Repairs & Services	195,619	185,854	-9,765	-4.99%	PortaPotty rental moved to Comm Servs
Wages & Benefits	849,324	871,118	21,794	2.57%	Wage Allocation adjusted - other departments
Conferences, Seminars	13,300	13,300	-	0.00%	
Professional Fees	18,000	18,000	-	0.00%	
Materials & Supplies	61,300	69,800	8,500	13.87%	Street lighting increase, PC Roads expense - offset above
Advertising, Marketing &	1,000	1,000	-	0.00%	
Internal Expense	320,567	370,373	49,806	15.54%	IT Allocation Adjustment (net budget = \$0 impact)
Insurance	58,148	43,600	-14,548	-25.02%	New vendor - reduced rates
Utilities	66,500	66,500	-	0.00%	
Expense Total	1,955,508	2,051,108	95,600	4.89%	
Grand Total	1,914,548	1,991,218	76,670	4.00%	



Public Works Detail

2024

Division	Public Works
Department	Fleet

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	-	40,000	40,000	100.00%	Sale of equipment estimated - offset with reserve transfer below
Revenue From Municipalities	20,000	20,000	-	0.00%	
Internal Revenue	506,781	570,500	63,719	-12.57%	Machine Time Allocation - labour included (net budget = \$0 impact)
Revenue Total	526,781	630,500	103,719	-19.69%	
Expense					
Reserve Transfer	250,000	290,000	40,000	16.00%	Reserve transfer increase by equipment sale above
Repairs & Services	100,000	100,000	-	0.00%	
Wages & Benefits	-	54,566	54,566	100.00%	Labour never budgeted, always actuals - offset by allocation above
Materials & Supplies	46,800	63,200	16,400	35.04%	Three year trend on actuals required increase on budget line
Insurance	22,231	14,984	7,247	-32.60%	New vendor - reduced rates
Fuel/Oil	107,750	107,750	-	0.00%	
Expense Total	526,781	630,500	103,719	19.69%	
Grand Total	-	-	-	0.00%	



Public Works Detail

2024

Division	Public Works
Department	Parks

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Other	4,600	4,600	-	0.00%	
Donations	-	-	-	0.00%	
Revenue Total	4,600	4,600	-	0.00%	
Expense					
Contracted Services	197,900	212,478	14,578	7.37%	Community Garden contract
Repairs & Services	10,000	10,000	-	0.00%	
Wages & Benefits	-	7,779	7,779	100.00%	Allcoation of wages budgeted
Materials & Supplies	21,000	26,000	5,000	23.81%	Community Garden - budget updated to reflect actuals
Internal Expense	15,978	17,987	2,009	12.57%	Machine Time Allocation - labour included (net budget = \$0 impact)
Insurance	8,871	7,171	-1,700	-19.16%	New vendor - reduced rates
Utilities	4,000	4,000	-	0.00%	
Expense Total	257,749	285,415	27,666	10.73%	
Grand Total	253,149	280,815	27,666	10.93%	



Public Works Detail

2024

Division	Public Works
Department	Cemetery

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Other	-	-	-	0.00%	
User Fees	-115,000	115,000	-	0.00%	
Investment Income	-11,000	17,000	6,000	-54.55%	Investment income on perpetual care
Revenue Total	- 126,000	132,000	6,000	-4.76%	
Expense					
Contracted Services	53,000	56,000	3,000	5.66%	
Reserve Transfer	0	-	-	0.00%	
Repairs & Services	10,000	15,000	5,000	50.00%	Stone repairs - updated to reflect actuals
Wages & Benefits	43,857	70,947	27,090	61.77%	Allocation of wages for operators.
Conferences, Seminars	1,250	1,250	-	0.00%	
Materials & Supplies	3,300	3,300	-	0.00%	
Internal Expense	48,009	52,568	4,559	9.50%	Machine Time Allocation - labour included (net budget = \$0 impact)
Expense Total	159,416	199,065	39,649	24.87%	
Grand Total	33,416	67,065	33,649	100.70%	



Building & Development

2024

Division	Development
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	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
Grants	-	-	-	0.00%
Other	-	1,200	1,200	-100.00%
Reserve Transfer	123,049	101,956	21,093	17.14%
User Fees	261,440	280,940	19,500	-7.46%
Rent & Leases	18,110	15,160	2,950	16.29%
Revenue Total	402,599	399,256	3,343	0.83%
Expense				
Contracted Services	158,850	107,850	51,000	-32.11%
Reserve Transfer	48,500	48,500	-	0.00%
Repairs & Services	119,075	103,065	16,010	-13.45%
Wages & Benefits	603,288	648,895	45,607	7.56%
Conferences, Seminars & Training	7,800	9,000	1,200	15.38%
Professional Fees	58,390	13,000	45,390	-77.74%
Materials & Supplies	42,362	33,650	8,712	-20.57%
Advertising, Marketing & Promotion	2,010	2,000	10	-0.50%
Internal Expense	77,629	90,723	13,094	16.87%
Insurance	14,012	11,339	2,673	-19.08%
Utilities	145,000	160,550	15,550	10.72%
Program Expenses	50,000	175,000	125,000	100.00%
Expense Total	1,326,916	1,403,572	76,656	5.78%
Grand Total	924,317	1,004,316	79,999	8.65%



Building & Development Details

2024

Division	Development
Department	Building & Prop Stds

	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	-	-	-	0.00%	
Other	-	-	-	0.00%	
Reserve Transfer	- 123,049	- 101,956	21,093	17.14%	Department 2410 - self-funded. Decrease in res trsfr for Housing
User Fees	- 241,440	- 260,940	- 19,500	-8.08%	Permit fees updated to reflect actuals
Revenue Total	- 364,489	- 362,896	1,593	0.44%	
Expense					
Contracted Services	125,000	75,000	- 50,000	-40.00%	Housing Consultant budgeted in 2023, included in Program Expenses
Reserve Transfer	-	-	-	0.00%	
Wages & Benefits	301,520	322,805	21,285	7.06%	
Conferences, Seminars & Training	4,000	5,200	1,200	30.00%	
Professional Fees	58,390	13,000	- 45,390	-77.74%	Design stds project from 2023, not budgeted for 2024; \$40k
Materials & Supplies	11,812	9,350	- 2,462	-20.84%	Janitorial supplies decrease, post-COVID
Advertising, Marketing & Promotion	2,010	2,000	- 10	-0.50%	
Internal Expense	57,000	60,600	3,600	6.32%	
Program Expenses	50,000	175,000	125,000	100.00%	\$25k increase for CIP, \$100k for Housing
Expense Total	609,732	662,955	53,223	8.73%	
Grand Total	245,243	300,059	54,816	22.35%	



Building & Development Facilities
2024

Division	Development
Department	Facilities

Location		Detail	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments	
14 Church St.	Expense	Contracted Services	1,500	-	1,500	-100.00%	Demolition in capital project - decrease need for expenses	
	Expense	Repairs & Services	20,000	10,000	10,000	-50.00%	Demolition in capital project - decrease need for expenses	
	Expense	Utilities	1,000	1,000	-	0.00%		
14 Church St. Total			22,500	11,000	-	11,500	-51.11%	
Administration	Expense	Reserve Transfer	45,000	45,000	-	0.00%		
	Expense	Repairs & Services	5,600	5,600	-	0.00%		
	Expense	Wages & Benefits	62,847	67,727	4,880	7.76%		
	Expense	Conferences, Seminars & Training	3,800	3,800	-	0.00%		
	Expense	Materials & Supplies	3,650	3,800	150	4.11%		
	Expense	Internal Expense	20,629	27,023	6,394	31.00%	IT Allocation Adjustment (net budget = \$0 impact)	
Administration Total			141,526	152,950	11,424	8.07%		
Cadzow	Expense	Repairs & Services	3,500	3,000	500	-14.29%		
	Expense	Materials & Supplies	1,500	1,500	-	0.00%		
	Expense	Utilities	9,000	9,250	250	2.78%		
Cadzow Total			14,000	13,750	250	-1.79%		
Cemetery	Expense	Repairs & Services	3,800	3,800	-	0.00%		
	Expense	Materials & Supplies	400	-	400	-100.00%	Updated to reflect actuals	
	Expense	Insurance	1,394	779	615	-44.12%	New vendor - reduced rates	
	Expense	Utilities	2,300	2,300	-	0.00%		
Cemetery Total			7,894	6,879	1,015	-12.86%		
Daycare	Expense	Repairs & Services	800	1,290	490	61.25%		
	Expense	Insurance	2,138	1,413	725	-33.91%	New vendor - reduced rates	
Daycare Total			2,938	2,703	235	-8.00%		
Fire Hall	Revenue	Other	-	1,200	1,200	-100.00%		
	Expense	Contracted Services	2,500	3,000	500	20.00%		
	Expense	Repairs & Services	2,000	4,000	2,000	100.00%	Updated to reflect actuals	
	Expense	Wages & Benefits	29,137	31,495	2,358	8.09%		
	Expense	Materials & Supplies	1,500	1,000	500	-33.33%	Updated to reflect actuals	
	Expense	Utilities	15,000	15,000	-	0.00%		
Fire Hall Total			50,137	53,295	3,158	6.30%		
Lawn Bowling	Expense	Contracted Services	2,500	2,500	-	0.00%		
	Expense	Repairs & Services	5,000	5,000	-	0.00%		
	Expense	Wages & Benefits	5,019	5,394	375	7.47%		
	Expense	Materials & Supplies	1,000	1,500	500	50.00%		
	Expense	Utilities	1,000	1,000	-	0.00%		
Lawn Bowling Total			14,519	15,394	875	6.03%		
Library	Expense	Contracted Services	3,650	3,650	-	0.00%		
	Expense	Repairs & Services	4,875	4,875	-	0.00%		
	Expense	Wages & Benefits	43,155	46,625	3,470	8.04%		
	Expense	Materials & Supplies	2,800	3,000	200	7.14%		
	Expense	Insurance	2,212	1,220	992	-44.85%	New vendor - reduced rates	
	Expense	Utilities	12,400	12,500	100	0.81%		
Library Total			69,092	71,870	2,778	4.02%		
Lind Sportsplex	Revenue	User Fees	-	20,000	-	0.00%		
	Expense	Contracted Services	3,400	3,400	-	0.00%		
	Expense	Reserve Transfer	3,500	3,500	-	0.00%		
	Expense	Repairs & Services	6,000	3,000	3,000	-50.00%	Updated to reflect actuals	

Location		Detail	Sum of 2023 Budget	Sum of 2024 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments	
Lind Sportsplex	Expense	Wages & Benefits	17,695	19,245	1,550	8.76%		
	Expense	Materials & Supplies	3,200	2,500	700	-21.88%	Updated to reflect actuals	
	Expense	Insurance	-	-	-	0.00%		
	Expense	Utilities	32,500	35,000	2,500	7.69%		
Lind Sportsplex Total			46,295	46,645	350	0.76%		
MOC	Revenue	Other	-	-	-	0.00%		
	Expense	Contracted Services	5,400	5,400	-	0.00%		
	Expense	Repairs & Services	30,000	30,000	-	0.00%		
	Expense	Wages & Benefits	55,031	59,472	4,441	8.07%		
	Expense	Materials & Supplies	7,000	3,000	4,000	-57.14%	Updated to reflect actuals	
	Expense	Insurance	5,675	6,587	912	16.07%	New vendor - reduced rates/reallocation of funds	
	Expense	Utilities	43,500	52,000	8,500	19.54%	Updated to reflect actuals	
MOC Total			146,606	156,459	9,853	6.72%		
Museum	Expense	Contracted Services	2,500	2,500	-	0.00%		
	Expense	Repairs & Services	9,000	9,000	-	0.00%		
	Expense	Wages & Benefits	9,064	9,920	856	9.44%		
	Expense	Materials & Supplies	1,000	1,000	-	0.00%		
	Expense	Insurance	2,593	1,340	1,253	-48.32%	New vendor - reduced rates	
	Expense	Utilities	6,300	6,500	200	3.17%		
Museum Total			30,457	30,260	197	-0.65%		
Quarry	Expense	Repairs & Services	500	500	-	0.00%		
	Expense	Utilities	1,000	1,000	-	0.00%		
Quarry Total			1,500	1,500	-	0.00%		
Town Hall	Revenue	Rent & Leases	-	1,000	1,000	-100.00%	Reduced due to impact of 2nd floor capital project	
	Expense	Contracted Services	9,900	9,900	-	0.00%		
	Expense	Repairs & Services	25,000	20,000	5,000	-20.00%	Updated to reflect actuals; capital project in 2023	
	Expense	Wages & Benefits	51,050	55,128	4,078	7.99%		
	Expense	Materials & Supplies	3,500	2,000	1,500	-42.86%	Updated to reflect actuals	
	Expense	Utilities	15,000	17,500	2,500	16.67%	Updated to reflect actuals	
Town Hall Total			103,450	102,528	922	-0.89%		
Via Rail	Revenue	Rent & Leases	-	17,110	13,160	3,950	23.09%	Reduced due to 1 less tenant
	Expense	Contracted Services	2,500	2,500	-	0.00%		
	Expense	Repairs & Services	3,000	3,000	-	0.00%		
	Expense	Wages & Benefits	28,770	31,084	2,314	8.04%		
	Expense	Materials & Supplies	5,000	5,000	-	0.00%		
	Expense	Internal Expense	-	3,100	3,100	100.00%	IT Allocation Adjustment (net budget = \$0 impact)	
	Expense	Utilities	6,000	7,500	1,500	25.00%	Updated to reflect actuals	
Via Rail Total			28,160	39,024	10,864	38.58%		
Grand Total			679,074	704,257	25,183	3.71%		